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Safer Lewisham Strategy 2008 - 2011

Action Plan

This action plan is a working document and will be updated on a quarterly basis for reporting to the Safer Lewisham Partnership.

This action plan will form the Crime Control Strategy for the purposes of the National Intelligence Model. This will provide the framework for the Tactical Assessment that guides activity through the Police Tactical Tasking and Co-ordination Meeting (TT&CG) and the wider partnership Joint Action Group (JAG)

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1 .
Reducing the overall level of crime in Lewisham

Indicators	2008/09 target	2009/ 10 target	2010/ 11 target
NI 15 - Reduce the serious violent crime rate			
NI 16 - Reducing the serious acquisitive crime rate			
NI 20 - Reduce the assault with injury crime rate			
NI 28 - serious knife crime rate			
NI 29 - Gun crime rate			
NI 32 - Repeat incidents of domestic violence			
NI 39 - Alcohol-harm related hospital admission rates			
NI 34 - Domestic violence murder			

Serious Violent Crime

Activity	Lead	Time scales	Outputs/ Outcomes	Activity to date – Key Points & Issues & Risks (to be completed quarterly for SLP)
Actions and Milestones				
Partnership to develop an assessment for serious violence to map violent crime hotspots (temporal, geographic and situational) and target resources in relation to this data, using a problem profile where necessary	Police council	Monthly	Clear identified analysis of the issues Serious Violence crime rates	
Targeted interventions on known violent offenders	Council Probation	To begin in 2008 with	Specific interventions in place Measurement of effectiveness of the	

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including sexual offenders	Police	review based on effective practice	interventions Reduced re-offending	
Effective Investigation of Serious Violent Crime	Police	Ongoing	Tier 1 Sanction Detection and OBTJ rates	
Effective Investigation of Assaults with Injury	Police	Ongoing	Assault with Injury (Tier 3) sanction detection and OBTJ rates	
Targeted activity to reduce incidents of gun and knife crime across the borough	Police Council Trading Standards	Ongoing	Serious knife crime and Gun enabled crime rate (GEC)	
Targeted activity to prevent Serious Sexual Offences through promoting personal safety	Police Council Health	December 2008	Sexual Offences and Rape crime rate.	
Effective investigation of Racial and Homophobic crime	Police	Ongoing	Hate Crime (Racial and Homophobic) sanction detection rates (Tier 3)	
Proactive targeting of licensed premises most at risk of contributing to incidents of violent crime.	Police Trading standards	Ongoing operations starting 2008	Responsible licence holder practice Reduced incidents of violence	
Work within the 'alliance' project in relation to targeting gang members	Police Council Health	Project started in 2007. to continue	Deliver on the alliance work plan, which includes reduced gang related violence, and development of intelligence matrix and prevention programmes. Serious Youth Violence rate.	
Develop information sharing mechanisms between the police and health in relation to violence.	Police Health	Summer 2008	Protocol in place Access to data regarding violence and A and E admissions Greater understanding of the issues	
Increase engagement with A and E to develop pathways	Council – Health	December 2008	Reduced numbers of A and E admissions	

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into alcohol treatment			Increased numbers in alcohol treatment	
Use of Restorative Justice between parties where concerns are known before escalation	Council	Start in April 08 Ongoing	Reduced numbers into the Criminal Justice system Increased community satisfaction Reduced fear of crime	
Prolific and other Priority Offender programme to target offenders involved in serious violence and gang related activity and devise multi-agency response	Probation Police	Summer 2008	Risk management plans in place for gang members Fast time enforcement through partnership approach of these individuals	
Identify work within schools regarding safety and education on weapon use and gangs	Council Police	December 2008	Increase safety in schools Reduction in numbers of young people carrying weapons Reduced numbers of youth on youth stabbings	
Increasing support to victims of violent crime	Victim Support	December 2008	Reduced numbers of perpetrators of violent crime as victims often are perpetrators. Reduction in numbers of young people carrying weapons	
Further development of communications approaches to managing 'violent crime'	Council Police	Work started 2008 ongoing	Increased reassurance to the public Reduced fear of crime Providing prevention and safety information to residents	

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Domestic violence

Activity	Lead	Time scales	Outputs/ Outcomes	Activity to date – Key Points & Issues & Risks (to be completed quarterly for SLP)
Actions and Milestones				
Set up a Multi-agency Risk Assessment conference (MARAC) to improve our co-ordinated response to reported domestic violence.	Council	June 2008	Partnership plans in relation to safety of victims of domestic violence Reduced re-victimisation	
Effective investigation of domestic violence incidents	Police	Ongoing	Domestic offence sanction detection rate. Domestic Incident arrest rate. Domestic Offence Arrest rate.	
Increase the use of “Sanctuary” scheme	Council	Start in April 2008 Ongoing progress	Enable victims to remain at home in safety Increase reassurance for victims	
Develop programmes of intervention for perpetrators of domestic violence	Probation	Summer 2008 Review effectiveness	Reduce re-offending Reduce violent crime Reduce A and E admissions Reduce police call outs	
Implement the “Westminster training programme” in schools	Council	Begin in Sept 2008	Develop understanding and education Increases support for teachers Increase identification if a young person is experiencing this.	
Increase information sharing with voluntary sectors, and increase 3 rd party reporting	Council	December 2008	Greater reporting access Greater information input from a range of sources	

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sites in the Borough			
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Serious Acquisitive crime

Activity	Lead	Time scales	Outputs/ Outcomes	Activity to date – Key Points & Issues & Risks (to be completed quarterly for SLP)
Actions and Milestones				
Partnership to develop a tactical assessment for Serious Acquisitive Crime (SAC) (Robbery/Burglary/ Theft of and from motor vehicles to map crime hotspots and target resources in relation to this data	Police	April 2008 Refresh bi weekly 2/4/12 week assessment	Clear identified analysis of the issues Effective direction of resources SAC crime rates	
Safer Neighbourhood Teams to ensure that all victims of burglary receive a follow up visit.	Police	Already in place – to continue	Reduce re-victimisation Improve victim satisfaction Reduce fear of crime	
Support repeat victims through increased crime prevention advice and memo-cams.	Police Victim Support	April 2008	Reduced repeat victimisation Reduce fear of crime	
Continue to raise awareness of preventative measures in serious acquisitive crime hotspots hotspots.	Police Council	Ongoing To review quarterly as to impact	Reduce burglary Reduce fear of crime	
Increased use of CCTV to assist in targeted hotspots	Council	April 2009	Improve safety Reduce fear of crime Assist in prosecutions	

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Effective investigation of Serious Acquisitive Crime	Police	Ongoing	Serious Acquisitive Crime sanction detection and OBTJ rates.	
Targeting of assets of criminal activity linked to Serious Acquisitive Crime	Police Council	Ongoing	Operation Payback Levels of cash and assets seizures.	
To improve transport safety for all through BTP/ SNT and community wardens	Police Council	September 2008	Reduced crime on public transport Improve safety Reduce numbers of young victims	
Use of communications to identify to residents how to keep themselves and their property safe	Council Police	April 08 Ongoing monthly	Reduce levels of overall crime Improve feelings of safety Improve perceptions of Police/ Council Reduce fear of crime	

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2 Reducing the level of Anti Social Behaviour in Lewisham ...

Indicators	2008/09 target	2009/ 10 target	2010/ 11 target
NI 21 - Dealing with local concerns about anti social behaviour and crime by the Council and Police			
NI17 - Perceptions of anti social behaviour			
NI 22 - Perceptions of parents taking responsibility for the behaviour of their children in the area			
NI 23 - Perceptions that people in the area treat one another with respect and dignity			
NI 24 - Satisfaction with the way the police and local Council dealt with anti social behaviour			
NI 25 Satisfaction of different groups with the way the police and local council dealt with anti social behaviour			
NI 27 Understanding of local concerns about anti social behaviour and crime by the local council and police			
NI 41 Perceptions of drunk and rowdy behaviour as a problem			
NI 43 Perceptions of drug use or drug dealing as a problem			

Activity	Lead	Time scales	Outputs/ Outcomes	Activity to date
Actions and Milestones				
Partnership to develop a tactical assessment for Anti Social Behaviour and target	Police Council	Refresh bi weekly 2/4/12 week assessment	Better satisfaction levels with Police/Council efforts to deal with ASB.	

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resources in relation to this data				
Develop targeted work in relation to prevention and standardisation of ASB work via the youth taskforce agenda	Council	Summer 2008	Reduced levels of ASB Equality of action Wider understanding of the practice around dealing with ASB	
Work with Registered Social Landlords to develop a consistent approach to Anti social behaviour	Council	Start April 2008	Reduce levels of ASB	
Community wardens and Safer Neighbourhood police to jointly tackle issues of anti social behaviour as identified using the National Intelligence Model.	Police Council	Ongoing began in November 2007	Increase visibility on the streets Reduce ASB Increase confidence in the Police and Council	
Use of restorative justice practice by all to deal with low level concerns before escalation	Council	Ongoing Began in January 2008	Improve relationships within the community Reduce first time entrants into the criminal justice system	
Continue the use of 'love Lewisham' to deal with graffiti.	Council	Ongoing Review quarterly	Reduce levels of graffiti and criminal damage Improve the aesthetics of the borough – cleaner, greener, safer agenda	
Work closely with the business community and transport to ensure that fast time removal of graffiti is maintained throughout the borough	Council	By December 2008	Delivering on the cleaner, greener, safer agenda	

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Improve interventions for those in the criminal justice system ...

Indicators	2008/09 target	2009/ 10 target	2010/ 11 target
Reduce first time entrants to the Youth Justice System aged 10-17			
16-18 year olds are not in Education, Training or Employment (NEET)			
Ethnic composition of offenders on the Youth Justice Systems disposals			
Drug users in effective treatment			
Substance misuse by young people			
Rate of proven re-offending by young offenders			
NI18 Adult re-offending rates for those under probation supervision sex offenders			
NI30 Re-offending rate of prolific and priority offenders			
NI 31 re-offending rate of registered sex offenders			
NI 38 drug-related (class A) offending rate			
NI 39 Alcohol-harm related hospital admission rates			
NI 43 Young people within the Youth Justice System receiving a conviction in court who are sentenced to custody			
NI 45 Young offenders engagement in suitable education, employment or training			
NI 46 young offenders access to suitable accommodation			

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Activity	Lead	Time scales	Outputs/ Outcomes	Activity to date – Key Points & Issues & Risks (to be completed quarterly for SLP)
Actions and Milestones				
Improve the effectiveness of drug treatment	Council Health	April 2008 monthly review	Improved outcomes for users Reduced numbers of re-entrants Reduce offending	
Improve exit care plans which map routes of client referral across the treatment system, agreeing set criteria for service users with different problems, so that services are all aware of how to make each client's journey through treatment as smooth as possible	Council Health	April 2008 monthly review	Improved outcomes for users Reduced numbers of re-entrants Reduce offending	
Support young people with a drug and/or alcohol problem to access appropriate services.	Council	Summer 2008	Reduce problematic use Reduce A and E admissions Improve healthy living Reduce likelihood of offending	
Individual support for parents and carers in regards to their children's substance use	Council	December 2008	Reduce young people engaging in substance use / alcohol use Improve understanding of the issues and early recognition to enable preventive action	
Develop prevention services in line with Integrated Youth Support Services	Council	December 2008	Reduce numbers of first time entrants into the System Early intervention to avoid escalation through Services	
Increase opportunities for young people in educational	Council	Summer 2008	Reduce worklessness Improve access into Employment	

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and vocational aspects				
Ensure a scaled approach is used in all interventions for those within the youth justice system	Council	April 2008	Ensures targeted work for specific needs to reduce re-offending	
Deliver a range of 'best practice' accredited programmes for parents	Council	December 2008	Enable early intervention in the home to avoid young people becoming looked after, non attendees, and at risk of offending	
Use of restorative processes to help reduce first time entrants into the System through alternative approaches.	Council	Started within the NDC in Jan 2008 to be rolled out in other areas	Reduction in First time entrants Enabling the community to resolve issues at the earliest opportunity Reduce the ethnic composition of those entering the system Build community cohesion/ respect/ satisfaction	
Work within institutions to encourage greater engagement for all young people	Council	September 2008	Improve numbers in education, training and employment Reduce 'gang' involvement	
Continue to target interventions for those most prolific and priority offenders	Police Probation	Ongoing Review quarterly	Reduce volume crime Reduce numbers re-offending Improve numbers into effective drugs and alcohol treatment	
Develop the youth toolkit and youth on youth violence 'matrix' to ensure up-to-date intelligence is gathered and acted upon.	Police Council	April 2008	Reduce serious violent crime Enable targeted services dependent on risk identified Increased prevention services for young people Improve targeted interventions for those identified at highest risk	
Develop on the excellent practice regarding alcohol services, with the aim of	Council Health	September 2008	Reduce alcohol use by young people Reduce violent crime Reduce numbers of A and E	

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expanding this to include young people services			admissions Improve healthy lifestyles and overall health	
Develop improved access services for all where accommodation is not appropriate.	Council	May 2008	Improve opportunities for people to access education, training or employment, as accommodation will be stable Support vulnerable people into independent living	
Continued Development and application of London Procedure for Safeguarding Children Missing from Care and Home	Police Council Third Sector	Ongoing	Reduced risk to missing children through effective investigation and protocols	

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4
Improve safety for residents of Lewisham ...
(Including Terrorism)

Indicators	2008/09 target	2009/ 10 target	2010/ 11 target
Reduce repeat incidence of domestic violence (as noted above)			
NI 33 Arson incidents			
NI 35 building resilience to violent extremism			
NI 36 Protection against terrorist attack			
NI 37 Awareness of civil protection arrangements in the local area			
NI 47 People killed or seriously injured in road traffic accidents			
NI 48 children killed or seriously injured in road traffic accidents			
NI 49 Number of primary fires and related fatalities and non-fatal casualties, excluding precautionary checks			

Activity	Lead	Time scales	Outputs/ Outcomes	Activity to date – Key Points & Issues & Risks (to be completed quarterly for SLP)
Actions and Milestones				
Develop schools programmes regarding 'culture swap' and building resilience	Council Police	September 2008	Reduce numbers of young people joining extremist groups Improve community cohesion	
Overcome the self defined barriers for Muslim communities to engage. e.g.	Council Voluntary and	December 2008	Improve community cohesion and tolerance	

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domestic violence, forced marriage, incest, police activity, gang activity	community sector			
Work with parents to increase the numbers of children safely walking to school.	Council	September 2008	Reduce numbers killed on the roads Improve health and reduce obesity	
Introduction of Public Protection Desk within Lewisham Police that will assist in identifying and assisting people most at risk of crime	Police	April 2008	Increased interventions before people suffer criminal harm	
To approach Courts to work with Partnership to offer educational diversionary initiatives as an alternative to penalty points for certain traffic offences.	Police CPS	December 2008	Reduce numbers of those dangerous drivers Develop a sense of responsible driving	
To develop an educational programme to promote the dangers of driving to young people who have recently passed their tests.	Police Council	December 2008	Reduce numbers of those dangerous drivers Develop a sense of responsible driving	
Use existing CCTV cameras, increased staff and training to support traffic enforcement projects	Council	December 2008	Reduce numbers killed on the roads	
Maintain low levels or reduce number of deliberate primary fires, malicious false alarms and deliberate secondary fires.	Fire service	Ongoing Review quarterly	Reduce further numbers of fire related offending	
To develop a Partnership Strategy to prevent violent extremism to compliment the	Police Council	Summer 2008	Joint ownership of the issue Joint delivery in respect of terrorism	

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Metropolitan Police Service Strategy - addressing Prevention, Protection, Planning and Response.				
Partnership to continue to monitor community tension in the borough and put into place preventative measures.	Police Council Community	Ongoing review quarterly	Tackling issues early to prevent escalation Community cohesion building	
To devise and deliver a generic training programme for Partnership staff in relation to hate crime.	Council	Summer 2008	Improve understanding of hate crime Improve reporting of hate crime	
To publish a appropriate communications regarding hate crime - How to report? What it is? What services are available?	Council	December 2008	Increase the number of reported hate crimes and harassment incidents	
Make maximum use of alternative enforcement processes for known perpetrators of hate crime e.g. ASBOs	Police Council	Summer 2008	Strict enforcement of hate crime Increased reassurance from the public	
Working within Operation Delphinus promote the axiom that 'Communities Beat Terrorism'	Police Council	Starting April 2008	Increased confidence in authorities ability to counter terrorism. Increased Intelligence form across all partners.	
Promote the Protect, Prevent and Prepare strands of Government Terrorism Strategy	All partners	Starting April 2008	Increased preparedness as measured through London Resilience Forum assessments	

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5
Increase reassurance about the criminal justice system through improved victim support, and community engagement ...

Indicators	2008/09 target	2009/ 10 target	2010/ 11 target
NI 26 - Specialist support to victims of a serious sexual offence			
NI17 - Perceptions of anti social behaviour			
NI 22 - Perceptions of parents taking responsibility for the behaviour of their children in the area			
NI 23 - Perceptions that people in the area treat one another with respect and dignity			
NI 24 - Satisfaction with the way the police and local Council dealt with anti social behaviour			
NI 25 Satisfaction of different groups with the way the police and local council dealt with anti social behaviour			
NI 27 Understanding of local concerns about anti social behaviour and crime by the local council and police			
NI 41 Perceptions of drunk and rowdy behaviour as a problem			
NI 43 Perceptions of drug use or drug dealing as a problem			

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Activity	Lead	Time scales	Outputs/ Outcomes	Activity to date – Key Points & Risks (to be completed quarterly for SLP)
Actions and Milestones				
Develop specialist services for victims of serious sexual offences	Probation	December 2008	Increase reassurance Improve support for victims to feel able to deal with the issues	
Increase satisfaction for all within the Criminal Justice System by ensuring cases brought are effective	Police CPS	Ongoing	Ineffective trial rates Overall satisfaction with Criminal Justice System.	
Deliver the comprehensive Communication Strategy to reduce the public's fear of crime	Council Police	April 2008 Review quarterly	Reduce fear of crime	
Continue to deliver on the community wardens new service	Council	Started December 2007 Monitor quarterly	Reduce fear of crime Improve community cohesion Increase visibility on the streets	
Involve young people in developing solutions to crime	Council	December 2008	Increase reassurance	
Continue to develop the 10 year modernisation plan for CCTV	Council	Started – to monitor 6 monthly	Improve reassurance Reduce fear of crime	
Agree the joint protocol for the partnership in relation to media messages. Increase prevention and safety messages alongside those about operations and activity	Council Police	April 2008	Reduce fear of crime Improve prevention and safety messages to the community Improve reassurance that action is being taken	

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Increase the number of community members who attend the SLP sub-groups.	Council	December 2008	Improve community engagement Improve reassurance Improve service delivery	
To increase the capacity and skill base of the Partnership to engage with the community in a meaningful way.	Council Police	December 2008	Improve community engagement Improve reassurance Improve service delivery	
Training, support and induction programmes for new community members who attend Ward panels and Local Assemblies	Council Police	April 2009	Improve community engagement Improve reassurance Improve service delivery	
Improve support to victims and action taken against perpetrators of racist crime and harassment.	Council Police	December 2008	Improve reassurance Improve victim support services	
Review the Information Sharing Protocols with a view to increase voluntary sector sign up.	Council Police	Summer 2008	Improve information sharing and intelligence to make informed decisions	
By 2009 all Partnership departments will sign up to and undertake training on a Section 17 agreement to work together to reduce crime and disorder.	Council	2009	Ensure that crime and safety are delivered in all aspects of the partnerships work	
Undertake a review of all skills, knowledge and service delivery across the Partnership in relation to the Hallmarks of Effective Practice	Council	2010	Improve service delivery Reduce overall levels of crime and ASB	